



**Collegiality** ó Being helpful, respectful, approachable and team oriented, building strong working relationships and a positive work environment.

Tell me about a time when you were part of a team where there were different opinions about how to complete the work, or who was responsible for what.

Give me an example of a time when you were able to work with another person even when that individual may not have liked you.

Describe a time where you had to modify your approach in order to work with another person.

Tell me about a time when you were able to demonstrate respect with someone who you thought was disrespectful.

**Collaboration** ó Models, encourages and facilitates open and effective communication, cooperation and vgco y qtm'y kj kp''cpf ''qwukf g''qh''qpgøu''qy p''team.

Tell me about when communication within your work group broke down and what you did to resolve the problem.

Give me an example in a recent position where you were good at keeping others informed.

Tell me about a time where you had to work with someong'y cv'y cupø/eqmcdqtcvkxg0

Describe a situation where you had to include someone in work that you might have felt could more easily be done on your own.

**Communication-Oral and Written** ó Communicates effectively one-to-one, in small groups and in public speaking contexts; writes precise, well-organized emails, letters and proposals while using appropriate vocabulary and grammar.

Tell me about a time you used your spoken communication skills to get a point across.

Tell me about a time where you had to write a difficult message. What was the situation? What did you write? What was the result?

Compliance ó Honoring University policies and regulatory requirements.

Give me an example of a policy that you ended up having to go around in order to get your work done.

Give me an example of a policy you conformed to even though you did not agree with it.

Describe a situation where you held a confidence or maintained the confidentiality of information.

**Conceptual Ability** ó Deals effectively, not just with concrete tangible issues, but also with abstract conceptual matters.

Describe a problem you were solving, idea you were selling or project you were implementing where you had to work with a concept that was abstract rather than concrete and tangible.

Conflict Management ó Exhibits understanding of natural sources of conflict and acts to prevent or soften them.

Tell me a difficult situation you avoided by preventing a conflict.

Describe a situation where you were able to soften a conflict with another individual.

Tell me about a time where conflict in the workplace got in the way of you being able to do your work.



**Continuous Improvement** ó Thinks of better ways to do things.

Give me an example of a time when you suggested a better way to do a task to make work easier or save money. What was the usual way? What alternative did you suggest? How was your suggestion received? What was the impact?

**Creativity** ó Generates new approaches to problems or modifications to established approaches; shows imagination.

Describe a time where you used your creativity. Why was it creative or innovative? How was your creativity beneficial to your department/school/others?

**Customer Focus** ó Regularly monitors customer satisfaction; provides suggestions to improve quality and value to the customer.



Describe a time where you held a different viewpoint than others and stood your ground in defending that point of view.

**Influencing** ó Motivates others to buy into ideas, able to engage others in looking at a situation in a new way.

What is the toughest group that you have had to get cooperation from?

Tell me about a time where you had to get others to accept your idea.

**Initiative** ó Takes and does things that no one has requested, that will improve or enhance job results and avoid problems, follow through.



**Managing People** ó Empowers others through delegation key tasks/functions; establishes clear understanding of roles and accountabilities, setting clear expectations, providing feedback and guidance, holding people accountable.

Give me an example of a time when you successfully managed a group.

What strategies have you used to get the individuals of a group to work well together to achieve the same goal?

Tell me about a time when you had difficulty managing an individual.

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